



# Poverty Reduction in the 1990s An Evaluation of Strategy and Performance

Alison Evans

2000 The World Bank Washington, D.C.



# **Poverty Reduction In The 1990s An Evaluation Of Strategy And Performance**

**Nalini Kumar** 

# Poverty Reduction In The 1990s An Evaluation Of Strategy And Performance:

Evaluating a Decade of World Bank Gender Policy, 1990-99, 2005-01-01 Annotation As part of the Bank's poverty reduction mandate the Bank s 1994 Operational Policy on Gender Dimensions of Development aimed to reduce gender disparity and increase the participation of women in the economic development of their countries This evaluation examines the relevance and results of this policy 2006 Annual Report on Operations Evaluation Janardan Prasad Singh, 2006-01-01 This series continues to strengthen its focus on results monitoring and evaluation The latest 2006 edition updates the implications of managing for results in World Bank operations assesses if monitoring and evaluation practices provide staff with information that helps them manage for results and looks at IEG s own effectiveness Its recommendations address ways to make monitoring and evaluation more effective and influential tools Annual Review of Development Effectiveness 2006 Monika Huppi, 2006 The results agenda adopted by the World Bank and other donors aims to ensure that development assistance yields sustainable poverty reduction Effective poverty reduction results from three main factors sustained and inclusive growth effective service delivery to the poor and capable public sector institutions that are accountable to stakeholders for the results they achieve The Annual Review of Development Effectiveness 2006 assembles evaluative evidence around three questions central to poverty reduction How effectively has economic growth translated into poverty reduction in Bank assisted countries and what factors have affected these results What factors have led to high quality results in areas that deliver services to the poor What measures help raise the accountability of public institutions responsible for delivering and sustaining these results The report identifies three key areas where the World Bank can further strengthen its effectiveness in helping countries reduce poverty Economic growth has improved in many Bank client countries but a stronger focus on the nature of growth is needed to ensure that such growth leads to jobs for the poor and productivity increases in poorer regions and sectors where the poor earn their incomes Consistent use of a clearly articulated results chain helps ensure that Bank country assistance programs and individual projects set realistic objectives that key cross sectoral constraints to achieving them are adequately considered and that due attention is given to building capacity A realistic assessment of the political economy of governance related reforms is needed to tailor efforts to increase the accountability of public sector institutions to local conditions **2005 Annual Report on Operations Evaluation** World Bank. Independent Evaluation Group, 2006-01-01 The 2005 Annual Report on Operation Evaluation examines the use of information by World Bank managers to improve development results and enhance the effectiveness of the Bank at the country level It suggests that greater attention is needed to measure and manage development results at the country level This will require strengthening countries performance measurement capacity The Bank is making progress in strengthening the results focus of its monitoring and evaluation but more attention is needed to improve performance measurement and tracking progress **Poverty Reduction in the 1990s** Alison Evans, 2000-01-01 The World Development Report 1990

Poverty provided the foundation for the World Bank strategy to help achieve global poverty reduction This report is a contribution to the strategy review process It examines the implementation of the 1990 strategy maps changes against assessment of Bank performance at both the country and the project level and assesses the relevance of key elements of the 1990 strategy in light of new data and shifts in the development assistance environment The report concludes that the 1990 strategy remains relevant but needs to be combined with a more comprehensive approach Lessons from experience confirm the importance of a holistic approach to reach the poor more effectively This includes a focus on local level institutions and building on existing institutional frameworks wherever possible and on working across sectors for maximum impact The 1990 strategy and the operational guidelines based on it have failed to generate a clear emphasis on measuring and monitoring results A critical test of the Bank s evolving poverty strategy will be the design of a credible framework for measuring the results of the Bank s country assistance and helping to build local capacity for monitoring the impact of poverty reduction programmes The report is in English with the foreword and the executive summary given in English Spanish and French

IEG Review of World Bank Assistance for Financial Sector Reform Laurie Effron, 2006-01-01 This evaluation presents an independent assessment of the Bank's support for financial sector reforms over the period FY93 03 It assesses the extent to which the objectives of Bank assistance were achieved including reducing government ownership of financial intermediaries decreased market concentration increased competition and efficiency healthier and more stable financial intermediaries and deeper more developed financial systems It also examines Bank support for financial sector reforms in countries under crisis

<u>Debt Relief for the Poorest</u> Shonar Lala, Rupa Ranganathan, Brett Libresco, 2006-01-01 This study evaluates progress under the HIPC initiative since IEG s 2003 evaluation It finds that the Enhanced HIPC initiative cut debt ratios in half for 18 countries but in eight of these countries the ratios have come to once again exceed HIPC thresholds Debt reduction alone is not a sufficient instrument to affect the multiple drivers of debt sustainability Sustained improvements in export diversification fiscal management the terms of new financing and public debt management are also needed measures that fall outside the ambit of the HIPC initiative **Engaging with Fragile States** ,2006-01-01 During fiscal 2003 05 World Bank lending and administrative budgets to fragile states amounted to 4 1 billion and 161 million respectively. This report assesses the effectiveness of this Bank support The report finds that the Bank and the donor community have improved their operational readiness to engage with fragile states and made substantial progress on donor coordination at the international policy level Significant challenges remain however Donor agendas have been overly ambitious and need to be made more selective the effectiveness of donor programs needs to be improved after the immediate post conflict phase in war ravaged countries when structural change is needed and donors need to develop transparent aid allocation criteria that ensure that fragile states will be neither under nor over aided The report makes recommendations to overcome these challenges and distills lessons for the Bank and other donors Using Training to Build Capacity World Bank, 2008-03-20 The World

Bank finances about US 720 million in training every year through both its lending projects and its in house World Bank Institute WBI The evaluation found that while most of the training reviewed resulted in demonstrable participant learning this learning frequently did not lead to real change in participants workplace performance Poor training outcomes most often resulted from training content that wasn t relevant to the needs and goals of the target institutions or from the trainees lack of incentives or resources to apply learning in their workplaces These findings highlight how important it is for training to be embedded in broader capacity building programs that identify and address organizational and institutional capacity **2004 Annual Review of Development Effectiveness** Christopher D. constraints alongside human ones Gerrard, 2005-01-01 The 2004 Annual Review of Development Effectiveness looks at the recent growth and poverty reduction experience of client countries It assesses the extent to which Bank interventions have contributed to growth and poverty reduction and the effectiveness of different types of interventions. The review uses the key elements of the Bank s 2001 poverty reduction strategy to examine the extent to which these elements respond to the needs of the poor are actually being carried out and are having an impact Poverty Reduction and the World Bank ,2000-01-01 Improvements in social indicators have been substantial over the past 25 years but they have not been the same for those at the top and bottom of the distribution In fact the social indicators for those at the bottom have worsened in some cases substantially This annual publication reports on World Bank activities in fiscal year 1999 and provides an overview of what the Bank is doing to help countries face the challenge of reducing poverty It also looks at the future of Bank assistance at the national global and community levels Action on these three fronts represents the beginnings of a new strategic direction to be formulated in an implementation note after discussion of the World Development Report 2000 2001 on poverty is complete This new strategic direction includes a major program of knowledge sharing dissemination training and informed debate centered around the World Development Report and the Poverty Reduction Strategy Sourcebook 2006 Annual Report on Operations Evaluation World Bank. Independent Evaluation Group, Janardan Prasad Singh, 2006 The Annual Report on Operations Evaluation series continues to strengthen its focus on results monitoring and evaluation This latest edition updates the implications of managing for results in World Bank operations assesses if monitoring and evaluation practices provide staff with information that helps them manage for results and looks at IEG s own effectiveness Its recommendations address ways to make monitoring and evaluation more effective and influential tools Poverty Reduction in the 1990's: an **Evaluation of Strategy and Performance** Alison Evans, 2001-05 Annotation The Bank's strategy has changed significantly in the last decade and this report summarizes the lessons learned and considers the implementation of the Bank's evolving policy framework for poverty reduction It recommends better monitoring and evaluation techniques as well as clear measurable benchmarks for assessing aid effectiveness as the Bank proceeds with the new strategies Assessina World Bank Support for Trade, 1987-2004 Yvonne M. Tsikata, 2006 This evaluation of the Bank's assistance on trade related issues

focuses on the period between fiscal years 1987 and 2004 The majority of developing countries have significantly improved their environment for trade and economic growth following over two decades of assistance from the Bank in trade reform Arguably the developing world is more open today than at any time in recent memory Developing countries have more than doubled their exports since the mid 1980s helping many of them to grow steadily Exports and imports have risen as a share of the gross domestic product GDP across a wide range of countries fueled in part by China's remarkable trade performance and the growth in services trade Trade policies have also been significantly liberalized Average import tariffs have fallen steadily over the period although the fall in other forms of protection has been more gradual Between fiscal years 1987 and 2004 about 8 1 percent of total Bank commitments went to 117 countries to help them better integrate into the global economy This financing has been accompanied by a large volume of analysis in operational economic and sector work ESW research publications on trade and working papers on trade related topics During the first phase starting in the 1980s the Bank focused largely on the traditional trade agenda related to opening up economies During the second phase from the mid to late 1990s the Bank's emphasis on trade declined although the impact of earlier trade reforms was still playing out In the third phase initiated with the collapse of the World Trade Organization WTO Seattle trade ministerial meeting in 1999 growing pressure to deliver on the Millennium Development Goals MDG and interest from development partners notably bilateral donors led the Bank to reappraise its trade activities This phase has focused on the global trading system and behind the border barriers to trade The Bank s trade activities during the period were led by a grade policy reform package supported by four components import related export related exchange rate and foreign exchange management and industrial and other supporting policies This assessment reviews project related outcomes and outputs to focus on the progress toward a more development friendly trading Recommendations include addressing poverty distributional outcomes and external shocks in a balanced approach revisiting the balance between global and country agendas and strengthening operational links on trade issues and strengthening knowledge management efforts The Effectiveness of World Bank Support for Community-based and -driven Development Nalini Kumar, 2005 This report analyzes the effectiveness of the World Bank s lending support for the growing area of community based development CBD and community driven development CDD The latter supports the empowerment of the poor by giving communities control over subproject resources and decisions while CBD gives communities less responsibility and emphasizes collaboration consultation or sharing information with them on project activities Since the late 1990s the focus of Bank supported CBD CDD projects has shifted toward CDD though many 2003, **PRIF reports** CDD projects also include CBD components Small States World Bank. Independent Evaluation Group, 2006 The Independent Evaluation Group IEG prepared this synthesis note as an input to the ongoing process surrounding the international agenda for Small States Its purpose is to provide a perspective on some of the issues small states face through a review of World Bank experience with country and project assistance The lessons and findings are

drawn from IEG Country Assistance Evaluations and Project Performance Assessment Reports as well as from IEG Reviews of Country Assistance Strategy Completion Reports and Project Implementation Completion Reports Improving the World Bank's Development Effectiveness Ajay Chhibber, World Bank. Operations Evaluation Dept, 2005 Focuses on the questions to assess the development effectiveness of World Bank programs How have living conditions in the developing world improved over the last 10 15 years and how does this compare with the previous decade How effective have World Bank interventions been in helping countries improve their living conditions Bosnia and Herzegovina F. Stephen O'Brien, 2004 Following three years of war in Bosnia and Herzegovina BiH during which over 10 percent of the population were killed or wounded and over half of the population displaced a peace agreement the Dayton Accords DA was negotiated in November 1995 The DA acknowledged the bitter ethnic divides that led to war by establishing a government structure with a weak central State the ethnically based Entities the Federation of Bosnia and Herzegovina and the Republika Srpska retained political military and economic authority The DA also provided for a strong international police and military presence and an international overseer the Office of the High Representative OHR Although this structure was a necessary political compromise at the time of the DA it has presented difficult challenges to the Bank as well as other donors From Schooling Access to Learning Outcomes, an Unfinished Agenda H. Dean Nielsen, World Bank. Independent Evaluation Group, 2006 In developing countries over the past 15 years high priority was accorded to increasing enrolments in primary schools but much less attention was directed to whether children were learning adequately Of the primary education projects funded by the World Bank only 20 percent have an explicit objective to help children improve learning outcomes including such basic skills as reading and writing Some 90 percent of the projects support quality improvements usually in terms of better educational inputs such as books and teacher training but only about 35 percent target and track improved student learning as made evident by for example better reading writing and mathematical skills For the evaluation IEG reviewed over 700 primary education projects from 1990 onward According to IEG 69 percent of World Bank projects designed to improve access to education succeeded in achieving their expansion goals Enrolment expansion has generally come through supply side interventions such as new schools and classrooms within easy walking distance hiring more teachers and activating community support Governments have also increased demand by eliminating school fees and providing girls scholarships The report recommends that countries the World Bank and development partners give the same emphasis to learning outcomes as to access so that the world's increasing investments in primary education have a far greater impact on poverty reduction and national development

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