

Shared Vision: Transformational Leadership in American Community Colleges

Roueche, John E.

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Shared Vision Transformational Leadership In American Community Colleges

The Marine Scholar



Shared Vision Transformational Leadership In American Community Colleges:

Shared Vision John E. Roueche, George A. Baker III, Robert R. Rose, 2014-08-01 Based on a study of 256 exemplary community college presidents this book examines the attributes of outstanding leaders and their ability to orchestrate organizational change Chapter 1 provides the background for the study emphasizes the importance of leadership and identifies attributes common to transformational leaders that is leaders who work with their followers so that each raises the other to higher levels of motivation and morality Chapter 2 summarizes leadership theory and offers a discussion of transformational leadership and its place in a rapidly changing society After chapter 3 reviews the study methodology chapters 4 and 5 present findings on the demographic and leadership characteristics of the presidents selected for in depth study Chapters 6 through 10 discuss key elements of transformational leadership including shared vision teamwork and collaborative decision making institutional climate and the relationship between the institution and the individuals within it motivation as a means of achieving followers acceptance of the shared vision and personal values integrity and commitment to learning Chapter 11 examines women in community college leadership roles Finally chapter 12 presents a summary of the research a discussion of the problems faced by minority leaders and a review of study implications The survey instruments and an eighty five item bibliography are appended *Shared Vision* John E. Roueche, 2002 Shared Vision John E. Roueche, 1989 *Understanding Organizational Behavior of Colleges of Education* Dr. Geeta R. Thakur, The Making of a Us Marine Scholar The Marine Scholar, 2020-02-10 This book was begun in 2010 and was published in 2012 It has now been recast into three volumes in 2019 2020 each one career segments an adventurous career It begins with over 20 years as a career Marine and a family acquired of three children seven grandchildren and a wife who drove the entire process and made it work This family move over 20 times and in to Durham NC for a Doctor of Education at Duke University and to become possibly the first Marine officer to complete the Marine Corps sponsored program We retired after two wonderful years on the faculty of the Naval war College in Newport R I After two years in Greenville SC again it was off to Texas for an appointment at the University of Texas at Austin and finally as a distinguished University professor at NC State University At each stop in higher education applying and implementing all I had learned as director of the Instructional Management School and Dean of academics as the Marine Corps Educational Center in Quantico VA and in The National Laboratory for Higher Education After a full career in the Marine Corps and 24 years of teaching in various communities we retired again to Greenville SC and worked an additional 10 years consulting and working as a coach in the Achieving the Dream project partially funded by the Bill and Melinda Gates Foundation The ribbon of the three books is the culmination of about a half century in educational leadership positions and as well in two tours in combat in the US Marine Corps There is much to learn in my life s story I hope if you try one you ll get the entire set You cannot go wrong should you desire to become a leader or a better leader regardless of your career *Resources in Education* ,1990 **A Handbook on the Community College in**

America George A. Baker, 1994 This reference summarizes and synthesizes current research on all aspects of the community college in America and provides detailed bibliographic information for further reading *An Analysis of Transformational Leadership Attributes and Leadership Development in Two Year Colleges* Patricia B. Frohrib, 2002 **Community, Technical, and Junior College Journal**, 1990 Transformational Leadership Bernard M. Bass, 1998 The culmination of a long standing research effort by the author this book provides the reader with a portion of the research and development that has been completed about transformational leadership In less than 20 years the subject has caught the attention of scholars students and practicing leaders Although the book draws heavily from military research findings in business organizations educational institutions government agencies and hospitals are not ignored because the principles of transformational leadership have considerable generality Situational differences are discussed and a general model of transformational and transactional leadership describing the consequences is presented In a nutshell the author shows that transformational leadership is more effective and satisfying than constructive transactions and constructive transactions are more effective and satisfying than corrective ones Passive leadership is least effective and satisfying Leaders use all these approaches but some do more than others in how they lead Better leaders are transformational more frequently less adequate leaders concentrate on correction and passivity Transformational Leadership Second Edition is intended for both the scholars and serious students of leadership It is a comprehensive review of theorizing and empirical research that can serve as a reference and starting point for additional research on the theory It can be used as a supplementary textbook in an intense course on leadership or as a primary text in a course or seminar focusing on transformational leadership New in the Second Edition New updated examples of leadership have been included to help illustrate the concepts as well as show the broad range of transformational leadership in a variety of settings New chapters have been added focusing specifically on the measurement of transformational leadership and transformational leadership and effectiveness The discussion of both predictors and effects of transformational leadership is greatly expanded Much more emphasis is given to authentic vs inauthentic transformational leadership Suggestions are made for guiding the future of research and applications of transformational leadership A greatly expanded reference list is included **Insider's Guide to Community College Administration** Robert Jensen, Pat Kirklin, 2000 **Curricular Priorities of Community College Music Programs** Gregory V. Benson, 1994 *Gender and Power in the Community College* Barbara K. Townsend, 1995-03-29 Gender socialization results in stereotypes that usually operate to women's disadvantage socially politically and economically because certain characteristics seen as feminine are viewed as less desirable than characteristics commonly viewed as masculine the community college needs to be responsive to changes in American society and thus responsive to the actual not stereotypically conceived needs of female and male students faculty and administrators Being sensitive to the relationship between gender and power provides institutional leaders with an opportunity to be pathfinders in higher education This is

the 89th issue in the journal series New Directions for Community Colleges For more information on this series please see the Journals and Periodicals page

Institutional Culture and the Development of Socially Responsible Leadership Among Male College Undergraduates Heidi Sue Harlander,1998 **Journal of College Student Development** ,1988

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