

Police Supervision and Management


IN AN ERA OF COMMUNITY POLICING

THIRD EDITION

Kenneth J. Peak | Larry K. Gaines | Ronald W. Glensor

Police Supervision And Management In An Era Of Community Policing

**Barry Krisberg, Susan
Marchionna, Christopher Baird**



Police Supervision And Management In An Era Of Community Policing:

Police Supervision and Management Kenneth J. Peak, Larry K. Gaines, Ronald W. Glensor, 2010 Based on the authors more than 100 years of professional and academic experience *Police Supervision and Management In An Era of Community Policing* Third Edition provides readers with an insider's view of the challenging and demanding world of the police supervisor or manager Comprehensive topical and real world in flavor the book is an ideal choice for academic courses in police supervision or management and is an invaluable study tool for police officers preparing for promotional examinations New to the Third Edition Three new chapters Chapter 11 Unions and Labor Relations Chapter 13 Managing and Supervising Police Operations Chapter 14 Homeland Security and Policing New or expanded coverage of numerous topics including Media relations Moving from a good to great organization Crime prevention through environmental design CPTED The National Incident Management System NIMS Using CompStat Workplace harassment Police initiatives on domestic violence drug issues raves gangs and graffiti and school violence *Police Leadership and Administration* Gennaro F. Vito, Anthony G. Vito, William F. Walsh, 2024-09-19 This innovative text adapts the strategic management process to the police organizational environment illustrating how to tailor responses to the unique problems and issues that professionals are likely to face in the field of law enforcement The authors cover pioneering management techniques for leaders facing the challenges of today's complex environment offering police executives guidance on planning setting direction developing strategy assessing internal and external environments creating learning organizations and managing and evaluating the change process The book also tackles how to handle the political economic social and technical considerations that differ from one community to the next Providing a foundation with which to adapt to an ever changing criminal justice climate this book trains leaders to search for solutions rather than relying on old formulas and scientific management principles It is an essential resource for forward thinking police leadership courses in colleges and professional training programs **Effective Police Supervision** Harry W. More, Larry S. Miller, 2014-01-22 Good police officers are often promoted into supervisory positions with little or no training for what makes a good manager *Effective Police Supervision* is a core text used in college level classes on supervisory practices in criminal justice This popular book combines behavioral theory with case studies that allow the reader to identify and resolve personal and organizational problems It provides readers with an understanding of group behaviors and organizational dynamics with a focus on effectiveness as well as proficiency and on how a supervisor can help to create an effective organization This book is also a vital tool in the preparation of police officers for promotional exams Each chapter includes important key terms and opens with a case study to illustrate important concepts New material has been added throughout the textbook on police accountability police involvement with news media dealing with social media and avoiding scandals Used nationwide for police promotional exams A study guide including learning objectives key terms chapter summaries and review questions is available for purchase ISBN 9780323280044 **Spatial Policing** Charles E.

Crawford,2010 The ghetto the block neighborhood community and hot spot are all terms that capture a particular space or a familiar location for citizens and law enforcement officers These spaces may appear welcoming to some or send waves of fear into others who have to enter What is it about an area of the city that makes it a hot spot for crime at night Why do the police act speak and patrol so differently across segments of the city At their core these questions all show an awareness of the power of space Spatial Policing is a fascinating look at how the contexts of space location and time influence law enforcement which can result in differential treatment and controversial patrol practices Each chapter in Spatial Policing written by leading experts in law enforcement spatial and cultural issues in criminal justice provides a highly readable text and offers an in depth discussion of theory research findings as well as real world examples of the most important spatial contexts for police actions Spatial Policing explores in rich detail the numerous contexts of space from urban settings to rural to the space of minorities and international borders to examine how each represents a unique challenge for individual officers departments and their patrol efforts in our society Recognizing how space is used and defined as well as how it conditions the interactions between citizens and the police is at the heart of Spatial Policing Ultimately for law enforcement space matters Police officers are all too aware of the spaces in which they work but police researchers have been slow to catch on Environmental criminology has made its mark on policing but the literature has been lacking a thorough treatment of this progression Spatial Policing addresses both shortcomings authoritatively and comprehensively John L Worrall The University of Texas at Dallas and Editor Police Quarterly This is a wonderful book It goes far beyond what most books on the geography of crime consider in that it provides both a substantial theoretical underpinning to the field as well as interesting and cutting edge articles that apply the most current thinking on the spatial dimensions of crime Charles Crawford has put together a text that is destined to become a leading authority in an important and emerging segment of criminology John Fuller University of West Georgia Spatial Policing aids readers in developing critical thinking skills in spatial terms which in turn will be an invaluable tool for policing in the real world and researching crimes and an asset to students and practitioners in critically assessing the root causes of crime in spatial terms Criminal Justice Review Police Supervisors and Community Policing Meghan Sarah Stroshine,2002 *Justice Administration* Kenneth J. Peak,2010 Justice Administration 6 e is the only single author book of its kind exploring administration from a systems perspective that looks at administrative issues and practices for all three branches police courts and corrections Drawing on the author s 35 years of experience the text offers an authentic and unique real world perspective and includes thirty case studies throughout This revision addresses many new topics from technological advances to future trends and introduces students to the practical aspects of justice administration *Policing and Misconduct* Kim Michelle Lersch,2002 Original works by nationally and internationally recognized practitioners and academicians make up a comprehensive and up to date overview addressing a variety of relevant issues and acts of police misconduct The historical and theoretical frameworks found in this collection focuses on a

range of issues related to the definition description prevention and control of acts of police deviance Contemporary control strategies such as early warning systems drug testing technologies and community police issues are explored at length Other chapter topics deal with drug related police corruption excessive force police sexual violence and police misconduct and female officers A useful reference for supervisory personnel

The Administration and Management of Criminal Justice Organizations Stan Stojkovic, John Klofas, David B. Kalinich, 2004 Administrators of contemporary criminal justice organizations must balance their finite resources among an ever changing list of infinite demands Challenges come from a diverse range of constituent groups within an agency as well as from offenders and the community often resulting in contradictory requests The articles in this collection introduce the reader to the complexity of court police and correctional organizations resulting in an appreciation of the role of the administrator They question traditional methods and practices as administrators meet the organizational demands of the twenty first century

Community Policing and Problem Solving Kenneth J. Peak, Ronald W. Glensor, 1999 Unique in perspective and comprehensive in coverage this book provides an exceptionally up to date and scholarly synthesis of the collective nationwide experience in implementing both community policing and problem oriented policing COPPS It explains the processes and terms in detail what they mean and how they are applied as well as how they are implemented and evaluated and explores both historical and operational perspectives providing examples of existing strategies and future considerations KEY TOPICS Shows how the police are moving away from the traditional incident driven professional model of policing Provides a comprehensive view of agencies across the U S and abroad and how they are changing their management style organizational structures and operational strategies to engage in collaborative problem solving efforts to attack crime neighborhood disorder and fear Objectively examines key issues that have received limited treatment in the literature e g evaluation planning and implementation diversity changing the culture of the police agency customer oriented government the devil s advocate arguments against community policing a comparative look at agencies efforts abroad Contains many case studies showing how COPPS is now operational in many venues both domestic and foreign Includes a community policing implementation profile and a community survey For police practitioners government officials and anyone interested in any aspect of community oriented policing and problem solving

Continuing the Struggle for Justice Barry Krisberg, Susan Marchionna, Christopher Baird, 2007-04-18 This centennial collection of essays and original research studies captures the varied spectrum of philosophies and concerns of the Board and staff of the National Council on Crime and Delinquency NCCD over the past century The criminological experts represented in this volume are renowned for their study and research into the far reaches of this field of study As a chronicle of the NCCD s development editors Barry Krisberg Susan Marchionna and Christopher Baird include some of the most groundbreaking material to come out of the workings of this unique American institution

An Introduction to Policing John S. Dempsey, Linda S. Forst, 2004 Designed to give a general overview of policing in our society with a new chapter added to

reflect the increasing emphasis on policing and homeland security **Subject Guide to Books in Print** ,1991 *Policing in America* Larry K. Gaines,Victor E. Kappeler,Joseph B. Vaughn,1999 Provides an overview of contemporary police work and gives information to assist readers in understanding the complex relationship between police and society in making informed decisions about social issues facing the police institution and in guiding officials in their approaches to law enforcement operations and policies Contains sections on areas such as the police in American society historical perspectives organization and management police culture and behavior the police in the modern community and policing the drug problem Includes bandw photos margin notes on web sites special topics boxes and chapter summaries Annotation copyrighted by Book News Inc Portland OR **Proactive Police Management** Edward A. Thibault,Lawrence M. Lynch,R. Bruce McBride,2004 Our approach to police organizational management is proactive rather than reactive with police managers anticipating events through planning using police personnel and resources effectively and delivering a whole range of police services to the community This proactive concept is not new In the preface of the 1829 duty manual of the recently organized London Metropolitan Police Commissioners Rowan and Mayne wrote It should be understood at the outset that the object to be obtained is the prevention of crime To this great end every effort of the police is to be directed The security of person and property the preservation of public tranquility and all other objects of a police establishment will thus be better effected than by the detection and punishment of the offender after he has succeeded in committing the crime Every member of the police force as the guide for personal and professional conduct should constantly keep this in mind Officers and police constables should endeavor by such vigilance and activity as may render it impossible for anyone to commit a crime within that portion of the town under their charge Thus proactive policing is a grand and noble tradition of the first modern police force and policing throughout the ages Based on the authors experience in education policing and management three important considerations must be made before discussing proactive management for American policing First we believe that sound management is management based on a combination of theory and practice Practice without analysis causes us to repeat the mistakes of history so our theoretical analysis must be directed toward the practical for implementation into the day to day rigors of operating a police department Second we reject complete adherence to the authoritarian as well as to the purely participatory styles of management In the authoritarian model which dominates many police organizations important elements of planning and communications are eliminated or lost In the full participatory model response to emergency and life threatening situations is hampered because too many people are involved and decisions take too long In crisis management for example one person has to be in charge of the crisis management team with subordinates responding to this top administrator Third we rely to a great extent on the consultative style of management As will be shown the consultative style leaves room for change and doors open throughout all elements of the police organization It can be an efficient and dynamic style of management provided that the necessary elements of a well run law enforcement agency are met

Consultation also includes discussions with the community on law enforcement and safety problems. It is one of the key ingredients for community oriented and problem oriented policing which are being publicly advanced by police and community leaders. Proactive planning to deal with an infrastructure attack or activity by a spree sniper has to be done in consultation with private and public agencies and the community. This new edition of *Proactive Police Management* provides a review, analysis and synthesis of the various approaches to police management including traditional scientific management, the behavioral systems approach and the human relations approach. There is enough detail concerning basic organization and management skills that police managers and students of police management will find the text useful. At the same time, major conceptual contributions from the behavioral sciences and human relations are explored in the context of police management. Most important is the constant theme of being proactive, planning ahead, anticipating the future and attempting to establish some control by police managers over those future events. Community policing is emphasized. Overall, community policing echoes the relationship between police and the community before automobiles and wireless radios. Much attention is also paid to evolving theories such as total quality management and reengineering along with new applications of computer technology such as the spatial and time analysis of crime events. This combination of new proactive management concepts and the application of new technology continues to revolutionize policing as well as other private and public services in the United States. In the first edition, we wrote that most police departments operate on traditional organization principles as stated in O. W. Wilson's classic police administration text from the 1950s. Since the 1990s, college educated and professionally trained managers have become concerned with twenty first century proactive communication advances and organizational theories that can be readily applied to their departments. Policing today remains in the limelight in terms of ethics, the use of authority and force, the crime problem as related to increased drug use and trafficking and repeated calls by state and national leaders for dealing with crime and terrorism problems. Correspondingly, many police managers complain that they must do more with less under the burden of antiquated civil service and collective bargaining rules and reduced budgets. From the viewpoint of the general public, there is widespread support for police to contain crime. Communities will no longer tolerate corruption and brutality as shown by the response to police brutality and racism in Los Angeles, New York City and Cincinnati along with the racial profiling issues in New Jersey and Maryland. The events of September 11, 2001 have had a profound impact on American policing. Departments of all sizes and types are now taking on additional responsibilities related to homeland security and emergency planning. It is against this background that we present the proactive style of management. This book is widely used both as a textbook for college and university classes in police management and as a reference text for police managers in dealing with operational issues in their departments. It is also used for training police supervisors and administrators and is required reading for civil service promotional examinations.

Police Management

Roy R. Roberg, Jack L. Kuykendall, 2002. Presents an interdisciplinary approach to police management achieving a balance

between theory and practice This text offers students and those interested in managing police organizations an analytic approach to police managerial issues and practices It also offers a historical framework for understanding contemporary police management **Sm Criminal Justice Today 21c** Frank M. Schmalleger,1999-06 Managing and Leading Today's Police Kenneth J. Peak,Larry K. Gaines,Ronald W. Glensor,2025-07-04 For those aspiring to leadership roles in law enforcement Managing and Leading Today s Police Challenges Best Practices Case Studies provides practical insights and addresses real world challenges shaping today s policing landscape Drawing on their extensive experience authors Kenneth John Peak Larry Gaines and Ronald W Glensor guide future leaders in critically analyzing current issues and developing essential career skills The Fifth Edition introduces a case study at the end of each chapter complemented by new Focus On and You Decide exercises as well as sections on the use of artificial intelligence AI allowing students to engage with contemporary issues and technologies in the evolving culture of policing today Columbia Law Review ,1997 *The Police in America* Samuel Walker,Charles M. Katz,2002 The Police in America provides a comprehensive introduction to the foundations of policing in the United States today Descriptive and analytical the text is designed to offer undergraduate students a balanced and up to date overview of who the police are and what they do the problems they face and the many reforms and innovations that have taken place in policing Using timely articles and excerpts the authors take readers beyond the headlines and statistics to present a comprehensive and contemporary overview of what it means to be a police officer *Books In Print 2004-2005* Ed Bowker Staff,Staff Bowker, Ed,2004

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