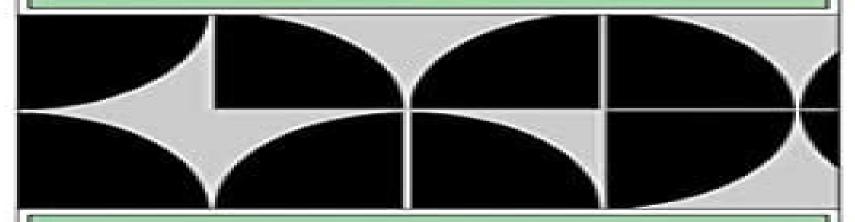
NEW DIRECTIONS FOR PROGRAM EVALUATION A Publication of the American Evaluation Association



# The Practice-Theory Relationship in Evaluation

Christina A. Christie

NUMBER 97, SPRING 2003 JOSSEY-BASS Tille letter de letter de letter

**Lyn Paleo** 

<u>Introduction to Theory-Driven Program Evaluation</u> Stewart I. Donaldson, 2021-09-30 Introduction to Theory Driven Program Evaluation provides a clear guide for practicing evaluation science and numerous examples of how these evaluations actually unfold in contemporary practice A special emphasis is placed how to conduct theory driven program evaluations that are culturally responsive and strengths focused In this thoroughly revised new edition author Stewart I Donaldson provides a state of the art treatment of the basics of conducting theory driven program evaluations Each case follows a three step model developing program impact theory formulating and prioritizing evaluation questions and answering evaluation questions The initial chapters discuss the evolution and popularity of theory driven program evaluation as well as step by step guide for culturally responsive and strengths focused applications Succeeding chapters provide actual cases and discuss the practical implications of theory driven evaluation science Reflections challenges and lessons learned across numerous cases from practices are discussed The volume is of significant value to practicing evaluators professors of introductory evaluation courses and their students advanced undergraduate and graduate students and serves as a text or a supplementary text for a wide range of evaluation and applied research courses It is also of great interest to those interested in the connections between work and health well being career development human service organizations and organizational Evaluation in Action Jody L. Fitzpatrick, Christina Christie, Melvin M. Mark, 2009 An improvement and effectiveness innovative approach to program evaluation that takes readers behind the scenes of real evaluations and the decisions the evaluators made The Practice-Theory Relationship in Evaluation Christina A. Christie, 2003-05-13 Exploring research s impact on evaluation practice The Practice Theory Relationship in Evaluation New Directions for Evaluation presents the finding of a unique empirical study of evaluation comparing the reported practices of evaluation theorists with real world practices in the field A selection of leading authorities offer both analyses and perspectives on the study s impact on the field prompting deep consideration of the role of empirical study of evaluation and the relationship between concept and practice Empirical study of evaluation is key to improving practices and developing alternate approaches and this book stimulates the level of debate necessary for determining future directions Theoriebasierte Evaluation Susanne Giel, 2013 Klassische Konzepte zur Durchf hrung von Programmevaluationen sto en regelm ig an Grenzen der Praxis oder k nnen wissenschaftlichen Anspr chen nicht gen gen Als einen alternativen Zugang pr sentiert das Buch theoriebasierte Evaluationskonzepte Diese erm glichen Evaluationen die fr Beteiligte und Betroffene einen Nutzen erzeugen realistisch umsetzbar sind zu genauen Ergebnissen f hren und den Beteiligten gegen ber fair sind Die Publikation verfolgt ausdr cklich eine anwendungsorientierte Absicht und richtet sich an die Praxis sowie die Aus und Fortbildung von Evaluatorinnen und Evaluatoren Abgeleitet aus den jeweiligen Nutzungspotentialen grundlegender methodischer Zug nge entwickelt die Autorin ein Konzept integrativer Methodennutzung zur Realisierung theoriebasierter Evaluationen Die einzelnen Analyseschritte

werden anhand der Beispielevaluation einer internetbasierten Lernumgebung illustriert Susanne Giel Dipl Soziologin arbeitet seit 2006 als selbstst ndige Evaluatorin Sie blickt auf eine zehnj hrige Erfahrung in der Kinder und Jugendhilfe sowie der au erschulischen Bildung zur ck und war sechs Jahre in der Hochschulbildung t tig Seit ihrem Abschluss zur Selbstevaluationsberaterin 1997 leitet sie Seminare und Workshops zu Evaluation und Selbstevaluation und f hrt Evaluationen vorwiegend in bildungs jugend und arbeitsmarktpolitischen Programmen durch **Evaluation** Sandra Mathison, 2004-10-21 All humans are nascent evaluators Evaluation has been with us throughout history and in its modern form has moved from the margins to the centers of organizations agencies educational institutions and corporate boardrooms No longer a specialized part time activity evaluation has become institutionalized a common practice and indeed an important commodity in political and social life The Encyclopedia of Evaluation is an authoritative first of its kind who what where why and how of the field of evaluation Covering professional practice as well as academia this volume chronicles the development of the field its history key figures theories approaches and goals From the leading publisher in the field of evaluation this work is a must have for all social science libraries departments that offer courses in evaluation and students and professional evaluators around the world The entries in this Encyclopedia capture the essence of evaluation as a practice methods techniques roles people as a profession professional obligations shared knowledge ethical imperatives events places and as a discipline theories and models of evaluation ontological and epistemological issues International Scope Despite the fact that evaluation practice is not institutionalized in the same way around the world the encyclopedia recognizes the international growth of the profession due in large part to organizations such as UNICEF the World Bank and USAID Entries cover the following Afghanistan Belgium Cambodia Ethiopia Germany Greece Guyana Israel Netherlands Niger Scotland South Africa Spain and Uganda In addition the international group of authors includes contributions from more than a dozen nations. There are a number of stories about evaluation practice around the world that are set off as sidebars in the text These stories provide a glimpse into the nature of evaluation practice in a diverse set of circumstances delineate the common and uncommon issues for evaluators around the world and point to the complexities of importing evaluation from one culture to another Interdisciplinary Methodological Coverage Much of the practice of evaluation has grown out of the social science research tradition While psychological methods and psychometrics continue to be useful evaluation research today draws from a wide range of disciplines including anthropology education political science literary criticism systems theory and others This Encyclopedia covers all of the relevant methodologies including both qualitative and quantitative approaches Evaluators and Theories The Encyclopedia of Evaluation includes significant coverage of the major figures in the field throughout its history Many of these figures are well known for a particular theory or approach and whenever applicable the entries make this connection for the reader as well as provide references for further reading Good examples include Michael Quinn Patton and Utilization Focused Evaluation David Fetterman and Empowerment Evaluation

Daniel Stufflebeam's CIPP Model of Evaluation and Huey Chen and Theory driven Evaluations Key Themes Concepts Evaluation Concepts Methodological Concepts Philosophical Concepts Social Science Ethics and Standards Evaluation Approaches and Models Evaluation around the World Stories Evaluation Planning Evaluation Theory Laws and Legislation Organizations People Publications Qualitative Methods Quantitative Methods Representation Reporting Communicating Systems Technology Utilization Key Features More than 100 contributors from around the world Single affordable volume with nearly 600 entries arranged alphabetically Entries written by an international team of experts including narratives that depict evaluation practice around the world Reader's Guide arranges entries into 18 thematic categories to facilitate browsing among core topics Editorial Board Ross Connor University of California Irvine Lois Ellin Datta Consultant Melissa Freeman University at Albany Rodney Hopson Duguesne University Saville Kushner University of the West of England U K Yvonna S Lincoln Texas A M University Cheryl MacNeil Community Activist and Evaluation Consultant Donna M Mertens Gallaudet University Washington DC James Mugaju UNICEF Zenda Ofir EvalNet Michael Quinn Patton Union Institute and University Hallie Preskill University of New Mexico Debra Rog Vanderbilt University Patricia Rogers Evaluation Practitioner Researcher and Educator Thomas A Schwandt University of Illinois Urbana Champaign Michael Scriven Auckland University New Zealand Elizabeth Whitmore Carleton University Canada Credible and Actionable Evidence Stewart I. Donaldson, Christina A. Christie, Melvin M. Mark, 2014-09-10 Addressing one of the most important and contentious issues challenging applied research and evaluation practice today what constitutes credible and actionable evidence this volume offers a balanced and current context in which to analyze the long debated quantitative qualitative paradigms In the Second Edition the contributors a veritable who s who in evaluation discuss the diversity and changing nature of credible and actionable evidence offer authoritative guidance about using credible and actionable evidence explain how to use it to provide rigorous and influential evaluations and include lessons from their own applied research and evaluation to suggest ways to address the key issues and challenges Reflecting the latest developments in the field and covering both experimental and non experimental methods the new edition includes revised and updated chapters summaries of strengths and weaknesses across varied approaches and contains diverse definitions of evidence Also included are two new chapters on assessing credibility and synthesizing evidence for policy makers This is a valuable resource for students and others interested in how to best study and evaluate programs policies organizations and other initiatives designed to improve aspects of the human condition and societal well being International Encyclopedia of Education, 2009-04-17 The field of education has experienced extraordinary technological societal and institutional change in recent years making it one of the most fascinating yet complex fields of study in social science Unequalled in its combination of authoritative scholarship and comprehensive coverage International Encyclopedia of Education Third Edition succeeds two highly successful previous editions 1985 1994 in aiming to encapsulate research in this vibrant field for the twenty first century reader Under

development for five years this work encompasses over 1 000 articles across 24 individual areas of coverage and is expected to become the dominant resource in the field Education is a multidisciplinary and international field drawing on a wide range of social sciences and humanities disciplines and this new edition comprehensively matches this diversity The diverse background and multidisciplinary subject coverage of the Editorial Board ensure a balanced and objective academic framework with 1 500 contributors representing over 100 countries capturing a complete portrait of this evolving field A totally new work revamped with a wholly new editorial board structure and brand new list of meta sections and articles Developed by an international panel of editors and authors drawn from senior academia Web enhanced with supplementary multimedia audio and video files hotlinked to relevant references and sources for further study Incorporates ca 1 350 articles with timely coverage of such topics as technology and learning demography and social change globalization and adult learning to name a few Offers two content delivery options print and online the latter of which provides anytime anywhere access for multiple users and superior search functionality via ScienceDirect as well as multimedia content including audio and video files Social Psychology and Evaluation Melvin M. Mark, Stewart Ian Donaldson, Bernadette Campbell, 2011-05-04 This compelling work brings together leading social psychologists and evaluators to explore the intersection of these two fields and how their theory practices and research findings can enhance each other An ideal professional reference or student text the book examines how social psychological knowledge can serve as the basis for theory driven evaluation facilitate more effective partnerships with stakeholders and policy makers and help evaluators ask more effective questions about behavior Also identified are ways in which real world evaluation findings can identify gaps in social psychological theory and test and improve the validity of social psychological findings for example in the areas of cooperation competition and intergroup relations The volume includes a useful glossary of both fields terms and offers practical suggestions for fostering cross fertilization in research graduate training and employment opportunities Each tightly edited chapter features an introduction and concluding reflection discussion questions from the editors

**Evaluation Ethics for Best Practice** Michael Morris,2008 Focusing on ethical challenges in program evaluation this innovative book features six case study scenarios that end at a point where the evaluator faces a significant decision about how to proceed For each case two distinguished evaluators offer insights on the best course of action to choose and why What If boxes modify the details of the scenarios inviting readers to reflect on whether these changes alter the ethical implications of the case Six additional cases are presented with questions that guide readers to develop their own ethical analyses The book is organized to follow the progress of an evaluation from the entry contracting phase through the utilization of results **Conventional and Participatory Evaluation** Lyn Paleo,2005 **Process Use in Theory, Research, and Practice** J. Bradley Cousins,2007 Conceptions of use are grounded within a common conception that useand influence can be traced to evaluation findings or to theknowledge outputs of evaluative activities Yet a qualitatively different

type of use and impact began to emerge from evaluation practice and research on it This other sort of consequence process use appeared to be attributable to something whollyindependent of evaluation findings specifically the activities or processes of evaluation as opposed to its products or outputs Thisvolume is a multifacted exploration of process use it includesmethodological empirical and conceptual inquiries as well as richnarrative forays into the domain of evaluation practice Such acomprehensive approach serves to deepen understanding of processuse as being pivotal in contemporary theory on evaluation consequences This is the 116th volume of the Jossey Bass quarterly reportseries New Directions for Evaluation a publication of ossey Bass and the American Evaluation Association The journal publishes empirical methodological and theoretical works on allaspects of evaluation Evaluation Roots Marvin C. Alkin, 2004-02-24 Concern for evaluation theoretical prescriptions emerged about 40 years ago giving it a history that is both recent enough to be part of the living experience of many of today s theorists and old enough to afford an opportunity for an analysis of how the field has evolved over time This book examines current evaluation theories and traces their evolution with the point of view that theories build upon theories and therefore evaluation theories are related to each other Initially all evaluation was derived from social science research methodology and accountability concerns The way in which these evaluation roots grew to form a tree helps to provide a better understanding of evaluation theory Thus the book uses an evaluation theory tree as its central metaphor The authors posit that evaluation theories can be classified by the extent to which they focus on methods uses or valuing these three approaches form the major limbs of the tree In addition to the authors overview which analyzes the evaluation theory tree and connections among theories the book contains essays by most of the leading evaluation theorists In these pieces the evaluators comment on their own development and give their views of their placement upon the tree

Fundamental Issues in Evaluation Nick L. Smith, Paul R. Brandon, 2007-10-25 Providing state of the art perspectives on what evaluation is its purpose and how to ensure it is done well this book brings together major evaluation researchers from a variety of social and behavioral science disciplines Each chapter identifies a fundamental issue facing the field today considers its implications for theory method practice or the profession and explores one or more approaches to dealing with the issue Among the topics addressed are the nature of expertise in evaluation how to build a better evidence base for evaluation theory promoting cultural competence in evaluation how to synthesize evaluation research findings ways to involve stakeholders in decision making and much more

Co-Constructing a Contextually Responsive Evaluation

Framework: The Talent Development Model of Reform Veronica G. Thomas, Floraline I. Stevens, 2004-05-05 This volume presents the Talent Development evaluation framework an approach for evaluating urban school reform interventions deeply embedded in the work of the Howard University Center for Research on the Education of Students Placed At Risk CRESPAR and the Talent Development Model of School Reform The CRESPAR Talent Development TD evaluation approach is rooted in several traditions of evaluation that intentionally seek engagement with contexts of practice These traditions include

responsive participatory empowerment and culturally competent approaches to evaluation The CRESPAR TD evaluation approach also takes up themes of inclusiveness and partnership advanced by the recent promotion of multiple methods in evaluation With these themes the TD evaluation approach is viably grounded in well accepted evaluation concepts and principles The approach further seeks to be practical useful formative and empowering for the many individuals served by TD evaluations and to give voice to persons whose perspectives are often ignored minimized or rejected in urban school settings Beyond such grounding and ambitions the CRESPAR TD evaluation framework seeks to reposition evaluation in low income urban contexts as accountable not only for producing accurate and relevant information on the program being evaluated but also for enabling and contributing to the program's social betterment and social justice intentions. This repositioning is effected primarily by a collaborative co constructionist model for evaluation in which CRESPAR program developers implementers and evaluators along with key program stakeholders partner together in envisioning implementing and evaluating programs that are responsive to and make cultural sense in the context at hand CRESPAR TD evaluators are contextually and culturally engaged and are responsible for this engagement. This volume highlights the approach s five major themes engaging stakeholders co construction responsiveness cultural and contextual relevance and triangulation of Critical Issues in STEM Evaluation Douglas Huffman, Frances Lawrenz, 2006-03-31 This volume of New perspectives Directions for Evaluation focuses on evaluation of science technology engineering and mathematics STEM programs with special emphasis on evaluation of STEM education initiatives STEM evaluation has always been important given the issues facing public schools and the economic and social considerations of STEM fields But because these fields today face a variety of concerns this discussion of STEM evaluation is particularly timely Evaluation advances may contribute to STEM fields by helping programs address the challenges they face This volume presents multiple viewpoints and state of the art examples and methodological approaches in the hope that its chapters will contribute to the understanding of STEM evaluation STEM education STEM education evaluation and evaluation in general Overall this volume of New Directions for Evaluation may help not only to move the field to consider new methods and methodologies for engaging in evaluation but also to reconsider **In Search of Cultural Competence in Evaluation Toward** ideas of what it means to engage in scientific evaluation **Principles and Practices** Rodney Hopson, 2004-08-03 This volume focuses on culturally competent evaluation The chapters address a number of questions How does culture matter in evaluation theory and practice How does attention to cultural issues make for better evaluation practice How does attention to cultural issues make for better evaluation practice What is the value addedness of cultural competence in evaluation How do the complexities challenges and politics of diversity issue affect evaluation The first chapter is an overview of culture cultural competence and culturally competent evaluation the other chapters provide case studies on the implementation of culturally competent evaluation in a variety of settings and with several populations. The volume contributors also present lessons learned from their experiences and recommendations for

implementing cultural competent evaluations in general This volume is part of an important discussion of race culture and diversity in evaluation striving to shape and advance culturally competent evaluation and in tandem evaluation of culturally competent services This is the 102nd issue of the quarterly journal New Directions for Evaluation Perspectives on Evaluation Standards Craig Russon, Gabrielle Russon, 2005-02-11 Prior to 1995 there were fewer than half a dozen regional and national evaluation organizations around the world Today there are more than fifty attesting to a growing interest in the practice of program evaluation internationally Many of these new organizations have undertaken efforts to develop their own standards or to modify existing sets most typically the Program Evaluation Standards of the Joint Committee on Standards for Educational Evaluation for use in their own cultural context Following two introductory chapters one a conceptual overview and the second a history of the development and revisions of the Program Evaluation Standards this issue documents standards development efforts in three different settings Western Europe Africa and Australasia In addition because nongovernmental organizations and governments have entered the standard setting business other chapters describe standards development activities by the European Commission and CARE International The content points to the challenge of formalizing standards for program evaluation given cross cultural differences in values and to the continuing challenges related to implementing voluntary standards This is the 104th issue of the guarterly journal New Global Advances in HIV / AIDS Monitoring and Evaluation Greet Peersman, Michel Directions for Evaluation Carael, 2004-11-18 The focus of this issue is on global advances in conducting monitoring and evaluation M E of the global response to the HIV AIDS epidemic Only by implementing comprehensive and sustainable M E systems will we know how much progress we are making as nations and as a global community in combating this pandemic The chapters primarily focus on developing nations and are presented largely from the perspective of evaluators working for donors international agencies and national governments Although it is clear that a comprehensive M E system must eventually include both monitoring and evaluation the initial aim has been to establish a foundation derived largely from surveys and monitoring information To date much of the focus in M E has come from the global level because new global funding initiatives been launched and required rapid scale up and the development of technical guidance international standards and indicators for monitoring progress and determining success At the regional and country levels the challenge has been to implement national M E plans and systems within a context of overall low M E capacity and a range of M E needs Independent Evaluation Consulting Dawn Hanson Smart, 2006 This volume was inspired by stimulation and insights gained over the years from conversations among independent consultants at the annual conferences of the American Evaluation Association AEA conversations not just about evaluation projects and should serve as a springboard to ongoing discussion among evaluators Promoting the Use of Government Evaluations in Policymaking Rakesh Mohan, Kathleen Sullivan, 2007-03-05 Public policymaking is a high stakes business that affects millions of citizens and budgets ranging in the billions of tax dollars in even the smallest of states

Policymakers need timely evaluative information reported in understandable language by unbiased sources It is this need that evaluators at all levels of government as well as those in many nonprofit organizations seek to meet as they conduct evaluations analyze policy options and recommend action on the part of policymakers. The authors contributing to this volume examine theoretical and practical approaches to designing evaluation projects in ways that promote the use of evaluation results in high stakes settings. The volume explores management of the politics of evaluation which can be accomplished by considering the context in which an evaluation occurs and examining strategies for maximizing both evaluators independence from and their responsiveness to key stakeholders. Unconventional approaches such as prospective evaluation and development of analytical tools for use by agency personnel are examined as is promotion of evaluation use through a symbiotic relationship with performance measurement. The chapter authors discuss utilization strategies as applied to evaluations of public health education and corrections programs. The final chapter provides sage advice to evaluators on how to impact policy development.

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