PROJECT MANAGEMENT LEADERSHIP SKILLS FOR ENGINEERING & CONSTRUCTION PROJECTS

Barry Benator, P.E., C.E.M. Albert Thumann, P.E., C.E.M.



**George Ofori** 

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technique used to predict project duration by analysing which sequence of activities has the least amount of scheduling flexibility It was designed to address the complex process of shutting down chemical plants for maintenance and maintenance The PERT is a method for analysing the tasks involved in completing a project especially the time needed to complete each task and identifying the minimum time needed to complete the total project Project management was largely based on Waterfall techniques This was good enough to land men on the moon and bring them home safely But the world has only become more complex and we ve seen project management techniques adapt to those changes over time The American Association of Cost Engineers invented the Program Evaluation Review Technique PERT first for the U S Navy s Polaris Project The Gantt Chart Developed by Henry Gantt in 1917 One of the forefathers of project management Henry Gantt is best known for creating his self named scheduling diagram the Gantt chart In the 1950s project management methodology began to take form with the advent of the Critical Path Method CPM for the Polaris missile project and the U S Navy s development of the Program Evaluation and Review Technique PERT The American Association of Cost Engineers invented the Total Cost Management Framework Early practitioners of project management and the associated specialties of planning and scheduling cost estimating cost and schedule control formed the AACE in 1956 Total cost management is a process for applying the skills and knowledge of cost engineering It is also the first integrated process or method of portfolio programmed and project management The United States Department of Defense created the WBS concept as part of the Polaris mobile submarine launched ballistic missile project **Project Management Leadership** Rory Burke, Steve Barron, 2014-04-14 Project Management Leadership is a comprehensive guide to the human factors involved in Project Management in particular the leadership skills required to ensure successful implementation of current best practice It provides the latest insights on team building motivation collaboration and networking skills and the way these can be harnessed to manage a successful project Exercises and worked examples are provided throughout The Client Role in Successful Construction Projects Jason Challender, Russell Whitaker, 2019-05-08 The Client Role in Successful Construction Projects is a practical guide for clients on how to initiate procure and manage construction projects and developments This book is written from the perspective of the client initiating a construction project as part of a business venture and differs from most available construction literature which can externalise the client as a risk to be managed by the design team The book provides a practical framework for new and novice clients undertaking construction giving them a voice and enabling them to Understand the challenges that they and the project are likely to face Communicate and interact effectively with key stakeholders and professionals within the industry Understand in straightforward terms where they can have a positive impact on the project Put in place a client side due diligence process Reduce their institutional risk and the risk of project failure Discover how their standard models are able to co exist and even transfer to a common client side procedure for managing a construction project Written by clients for clients this book is highly recommended not only for

clients but for construction industry professionals who want to develop their own skills and enhance their working relationship with their clients A supporting website for the book will be available which will give practical examples of the points illustrated in the book and practical advice from specialists in the field **Leadership** in the Construction **Industry** George Ofori, Shamas-ur-Rehman Toor, 2021-03-07 This book presents a new framework for leadership in the construction industry which draws from the authentic leadership construct The framework has three major themes self leadership self transcendent leadership and sustainable leadership Despite its significance leadership has not been given due importance in the construction industry as focus is placed on managerial functionalism At the project level even with the technological advances in the industry in recent years construction is realized in the form of people undertaking distinct interdependent activities which require effective leadership The industry faces many challenges including demanding client requirements and project parameters more stringent regulations codes and systems intense competition in the industry and threats from disruptive enterprise In such a complex environment technology driven and tool based project and corporate management is insufficient It must be complemented by a strategic genuine stakeholder focused and ethical leadership Leadership in the Construction Industry is based on a study on authentic leadership and its development in Singapore Leadership theories and concepts are reviewed the importance of leadership in the construction industry is discussed and the grounded theory approach which was applied in the study is explained Many eminent construction professionals in Singapore were interviewed in the field study Emerging from the experiences of the leaders documented in this book are three major themes 1 self leadership how leaders engage in various self related processes such as self awareness self regulation and role modeling 2 self transcendent leadership how leaders go beyond leading themselves to leading others through servant leadership shared leadership spiritual leadership and socially responsible leadership and finally 3 sustainable leadership or the strategies leaders employ to make the impact of their leadership lasting A synthesis of these themes and their implications for leadership development is presented before the book concludes with some recommendations for current and aspiring leaders about how they can engage with them This book is essential reading for all construction practitioners from all backgrounds and researchers on leadership and management in construction **Advances in Construction Materials** and Management Aneetha Vilventhan, Shamsher Bahadur Singh, Venkata Santosh Kumar Delhi, 2023-07-30 This book presents the select papers from the proceedings of the National Conference on Advanced Construction Materials and Management ACMM 2022 The book discusses the ongoing research and advanced practices in building materials and construction project management Various topics covered in the book include new alternate supplementary construction materials deterioration mechanisms in construction materials microstructure characteristics of concrete special and recycled aggregate concretes advanced construction techniques contracts and arbitration building information modeling BIM prefabricated and modular construction augmented reality AR and virtual reality VR in construction management and

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